

Milwaukee County Mental Health Complex
 9455 West Watertown Plank Road
 Wauwatosa, WI 53226
 (414) 257-7483

Type: Psych
 Control: County
 Fiscal Year: 01/01/02 to 12/31/02

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 5

Selected Utilization Statistics	FY 2002	All Psychiatric Hospitals		FY 2002 vs. 2001	
		Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)					
Psychiatric	103%	62.9%	1.63	98.5%	1.04
Alcoholism/chemical dependency	. %	30.0%	.	. %	.
Total hospital	103%	61.5%	1.67	98.5%	1.04
Average Census (Patients)					
Psychiatric	103	73.6	1.40	98.5	1.04
Alcoholism/chemical dependency	.	30.0	.	.	1.04
Total hospital	123	38.3	3.22	118	.
Average Length of Stay (Days)					
Psychiatric	13.6	17.6	0.77	14.5	0.94
Alcoholism/chemical dependency	.	5.8	.	.	.
Total hospital	13.6	8.5	1.60	14.4	0.94
Outpatient Visits					
Non-emergency visits	9,120	31,839	0.29	9,357	0.97
Emergency visits	11,400	1,464	7.79	10,880	1.05
Full-time Equivalents (FTEs)					
Administrators	17.0	3.5	4.86	20.0	0.85
Nurses, licensed	164.1	38.4	4.27	178.4	0.92
Psychologists	17.0	3.6	4.68	18.3	0.92
Social workers	41.4	10.7	3.89	46.6	0.89
All other personnel	497.5	141.4	3.52	506.0	0.98
Total FTEs	818.7	209.0	3.92	846.8	0.97
FTEs per 100 Patient Census (Adjusted)					
Administrators	3.6	4.4	0.82	4.5	0.80
Nurses, licensed	34.7	47.9	0.72	40.2	0.86
Psychologists	3.6	4.5	0.79	4.1	0.87
Social workers	8.8	13.3	0.66	10.5	0.83
All other personnel	105.2	176.4	0.60	114.2	0.92
Total FTEs	173.1	260.7	0.66	191.1	0.91

Total Hospital:
 Beds set up and staffed 120
 Discharges 3,361
 Inpatient days 44,988

Contract with:
 Health maintenance
 organization (HMO) Yes
 Preferred Provider
 organization (PPO) Yes

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	. %	0.0	.
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	1	120	3,317	44,988	103%	123.3	13.6
Alcoholism/chemical dependency	4	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	17	0	17.0	Radiological services personnel	0	0	0.0
Physicians and dentists	14	20	23.0	Occupational therapists	25	5	28.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	24	1	24.1
Registered nurses	114	66	149.5	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	10	9	14.6	Recreational therapists	7	1	7.5
Ancillary nursing personnel	118	32	140.1	Psychologists	16	2	17.0
Physician assistants	0	0	0.0	Social workers	41	1	41.4
Nurse Practitioners	0	0	0.0	All other health professionals	50	4	52.6
Medical records personnel	3	0	3.0	All other personnel	276	27	291.0
Pharmacy personnel	10	0	10.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	725	168	818.7

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$118,238,552	Cash and cash equivalents	\$0	Current liabilities	\$0
Less deductions	23,689,795	Net Patient receivables	0	Long-term debt	0
Net patient revenue	94,548,757	Other receivables	0	Other liabilities	0
Plus other revenue	22,399,967	Land, bldgs and equip: Net	0	Subtotal	0
Total revenue	116,948,724	Other assets	0		
Less expenses	116,948,724			Unrestricted fund balance	0
Nonoperating gains/losses	0	Total Assets	\$0	Total liabilities & fund balance	\$0
Net Income	\$0			Restricted fund balances	\$0

Selected Financial Statistics		FY 2002	Value	All Psychiatric Hospitals	Ratio	FY 2001	FY 2002 vs. 2001	Ratio
Gross Rev as % Total Gross Patient Revenue								
Medicare	[\$14,511,116]	12.3%	14.0%		0.87	12.8%		0.96
Medical Assistance	[\$11,463,432]	9.7%	15.0%		0.64	11.8%		0.82
Commercial	[\$18,426,092]	15.6%	31.9%		0.49	15.4%		1.01
All other	[\$73,837,912]	62.4%	39.0%		1.60	60.0%		1.04
Deductions as % of Total Gross Patient Revenue								
Medicare	[\$7,792,091]	6.6%	7.0%		0.94	6.4%		1.03
Medical Assistance	[\$1,974,863]	1.7%	5.1%		0.33	3.9%		0.43
Commercial	[\$839,899]	0.7%	11.2%		0.06	2.8%		0.25
Charity care	[\$13,082,942]	11.1%	6.4%		1.72	9.0%		1.23
All other	[\$0]	0.0%	1.6%		0.00	0.0%		.
Total deductions	[\$23,689,795]	20.0%	31.3%		0.64	22.1%		0.91
Other Revenue and Net Gains or Losses								
Other revenue as % of total revenue		19.2%	23.0%		0.83	23.5%		0.81
Net gains/losses as % of net income		. %	7.7%		.	. %		.
Expenses as % of Total Expenses								
Salary/fringe benefit	[\$42,167,878]	36.1%	48.9%		0.74	40.4%		0.89
Supplies and services	[\$73,046,711]	62.5%	46.4%		1.35	58.3%		1.07
Capital component	[\$1,734,135]	1.5%	3.2%		0.47	1.4%		1.10
Bad debt	[\$0]	0.0%	1.6%		0.00	0.0%		.
Fiscal Statistics								
Operating margin		0.0%	-0.4%		0.00	0.0%		.
Total hospital profit margin		0.0%	-0.4%		0.00	0.0%		.
Return on equity		. %	-3.2%		.	. %		.
Current ratio		.	2.7		.	.		.
Days in net patient accounts receivable		0.0	39.4		0.00	.		.
Average payment period		0.0	24.9		0.00	0.0		.
Equity financing		. %	44.6%		.	. %		.
Long-term debt to equity ratio		.	0.6		.	.		.
Times interest earned		1.0	0.1		7.51	1.0		1.00
Total asset turnover		.	3.2		.	.		.
Average age of plant: years		0.0	6.7		0.00	0.0		.
Increase (decrease) total net patient rev		. %	. %		.	18.3%		.
Output gross rev (% of total gross pt. rev)		73.2%	48.2%		1.52	72.0%		1.02
Net Revenue Statistics								
Inpatient net revenue per discharge	\$6,626		\$5,092		1.30	\$5,980		1.11
Inpatient net revenue per day	\$474		\$638		0.74	\$397		1.20
Outpatient net rev per visit	\$3,537		\$291		12.2	\$3,213		1.10